

Board of Directors (in Public)

Item: 6.1.1a
Subject: Integrated Performance Committee BAF Key Issues Report
Date of Meeting: Monday 23rd January 2022
Prepared by: Karen Edge, Chief Finance Officer
Presented by: Karen O'Hagan, Chair Integrated Performance Committee
Meeting Held:

Agenda Item	Lead Exec	Assurance Received	New/Emerging Risks	Actions/Comments
5.1	KE	Financial Report including CIP	<p>Whilst CIP has improved significantly, there is still a gap in the recurrent position identified in 2021/22.</p> <p>ERF is a risk at system performance on completed pathways is challenged due to winter pressures & Omicron staffing gaps.</p>	<p>The Committee were updated on the Q3 YTD position of a £321k surplus as a result of higher than anticipated non-NHS income. The Forecast is break-even as it assumed any surplus will be passed back to the system.</p> <p>The Committee received assurance on the continued focus on CIP identification with the in-year forecast as £3.2m and recurrent position £3.6m against a target of £4.2m, and the further actions that were in place to close the gap.</p>
5.2	KE	Capital Report	Capital programme over-subscribed against internal target by c£1.5m for 2022/23 as a result of new issues such comprising	The Committee received an update on the 2022/23 Capital programme development. The capital envelope of £16.5m is over-subscribed by £1.5m. A number of options have been

			<p>surgical corridor and theatres. Options have been developed for reducing over-commitment but further cost certainty is being pursued before final proposal recommendation.</p> <p>Capital resource constraints at a system level are also likely to impact upon the available resource for the 2022/23 programme and a system prioritisation process is in development.</p>	<p>developed to close the gap and a final plan will be brought to the March meeting.</p> <p>The C&M ICS envelope is over-subscribed by >£100m as a result of significant requirements for the new Royal and essential urgent maintenance works at Southport. The C&M response and actions will be brought back to the March meeting.</p>
5.3	JM/KE	Annual Planning Update	<p>Financial regime changes and reduction in system resources lead to lower income for the Trust and challenging CIP target and/or financial deficit position.</p>	<p>The Committee received an update on the Operational and Financial Planning Guidance for 2022/23 including the priorities and performance targets and proposed financial regime. The update also included the progress on the internal planning work.</p> <p>Work is progressing on developing an integrated Performance, Workforce and Finance Plan for 2022/23 which will be brought back to the March meeting.</p>
5.4	JM	Q3 Performance	<p>Statutory performance indicators are impacted by the backlog resulting from the COVID-19 pandemic</p>	<p>The Committee received the Q3 Performance Report, Strategy Report and Target Performance Report. It was noted that the Trust is operating in an environment that is focused on safely restoring high levels of elective activity to treat the backlog of patients as an output of the COVID-19 pandemic. The Trust has clear performance trajectories in place and a robust weekly performance review takes place.</p>

				A number of exceptions to national performance standards were noted together with other performance exceptions.
5.5	JM	Covid Recovery & Performance against phase 3 recovery trajectories	Urgent demand and workforce gaps impacting on the pace of recovery.	The Committee received an update of the performance against the H2 trajectories for recovery of elective activity including the new completed pathway targets. The Trust has delivered strong performance on completed pathways but activity has been impacted by a number of issues including urgent demand and staff sickness. The 52 week recovery trajectory has not been met in Q3 due to the above pressures and a new trajectory has been developed. The focus nationally is now on 104 week waiters..
5.6	JM	Outpatient transformation update	None	The Committee received an update on the outpatient transformation work and noted good progress against the national priorities.
6.2	KE	Annual report on Effectiveness	None	The report confirmed that the committee has operated effectively during 2021/22, with the key risks identified being associated the impact of the COVID-19 pandemic on CIP, income and activity levels.
6.4	KE	Finance & Improvement Steering Group Minutes (15.07.21 and 19.08.21)	None	Noted
6.5	KE	BAF Risk Report	None	The committee reviewed the BAF risks under their remit and no changes were proposed.